



## Fátima Carneiro

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Is the Process Transformation and Digitalization Director at ALTRI and a doctoral student in Industrial Engineering and Management at the University of Porto (FEUP). She is also a Research Affiliate at the Kaizen Institute and was previously affiliated with MIT's Laboratory for Manufacturing and Productivity.

Before joining ALTRI, she was a Principal Consultant and Leader of the Advanced Problem-Solving Division at Kaizen Institute Western Europe. Her expertise spans Operational Excellence, Total Flow Management (TFM), Total Quality Management (TQM), ESG strategies, Kaizen, Lean, Six Sigma, and particularly Design of Experiments.

She has experience across various industries and sectors, including public administration, retail, automotive, metallurgy, pulp and paper, food and beverage, and pharmaceuticals